



List All Banking Schools You Have Attended:

List Several Community Programs You Are Involved In:

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What do you expect to gain from participating in the TBA Management Development Program and how do you anticipate using what you will learn, both in your bank and personally? (Attach additional page(s) if needed.)

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Applicant's Signature

Date

Recommending Officer's/Director's Signature

Recommending Officer's/Director's Title

### Instructions:

The application form must be completed in full with signatures of applicant and recommending officer. A letter of recommendation from bank's senior management or director must be attached to application. **Application must be received by February 20, 2009. Do not send any money at this time.** Participants will be invoiced upon acceptance into the Texas Bankers Association Management Development Program. **Mail to:** Texas Bankers Association, 203 W. 10th St, Austin, Texas 78701.

### Additional Questions: (Attach additional page(s) if needed.)

What do you bring to banking that is different or unique or what are your personal goals?

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What is a concern for the future of banking?

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What are the traits of an effective leader?

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What are you uniquely doing in your bank?

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Are you aware of the time commitment and financial commitment of the leadership program?

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